Enterprise Risk Management & Organizational Resilience Masterclass

EXPLICIT RISK, AUDIT & DATA LTD
(ERAD)

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Enterprise Risk Management & Organizational Resilience Masterclass

Four days of high-impact professional learning.

Professional Training	4 Days
Delivery	In-Person, In-House, Virtual

EXPLICIT RISK, AUDIT & DATA LTD (ERAD)

Programme Overview

The Enterprise Risk Management & Organizational Resilience Masterclass equips organisations and risk professionals with practical frameworks, tools and techniques to manage uncertainty, strengthen resilience and support better strategic decision-making. The programme is aligned with leading risk management principles, including ISO 31000 and the COSO ERM framework, and moves beyond traditional compliance-focused risk management.

Participants learn how to establish an enterprise-wide risk framework, define risk appetite, maintain a dynamic risk register, develop Key Risk Indicators (KRIs), stress-test strategic decisions and strengthen business continuity and crisis response.

The programme responds to an increasingly complex risk environment characterised by geopolitical uncertainty, cyber insecurity, technological disruption, regulatory change, climate-related risks and emerging business threats.

Why This Programme Matters

- **Build an integrated risk framework:** Move from fragmented risk management to a coordinated enterprise-wide approach.
- **Improve strategic decision-making:** Equip leaders to evaluate opportunities and threats before committing organisational resources.
- **Strengthen Board confidence:** Provide clear, quantified risk information that supports effective governance and oversight.
- **Detect risks earlier:** Use KRIs and early-warning systems to identify threats before they become costly losses.
- **Protect business continuity:** Strengthen preparedness for financial, operational, cyber, reputational and other disruptive events.
- **Balance growth and risk:** Define risk appetite clearly so organisations can pursue opportunities within acceptable boundaries.
- **Build organisational resilience:** Develop capabilities that help organisations absorb disruption, recover quickly and continue delivering value.

Who Should Attend

- Risk Managers
- Heads of Risk Management
- Chief Risk Officers
- Internal Auditors
- Compliance Teams
- Board and Executive Committee members
- Senior Managers involved in strategic decision-making
- Professionals responsible for business continuity and crisis management

Participant Outcomes

By the end of the programme, participants should be able to:

Build effective enterprise-wide risk management frameworks	Apply ISO 31000 and COSO ERM principles
Identify, assess and prioritise organisational risks	Develop practical risk registers and KRIs
Define risk appetite and tolerance levels	Conduct scenario planning and strategic stress-testing
Strengthen business continuity and crisis management	Communicate quantified risks effectively to Boards

Programme Outline

DAY 1

- Strategic Risk Framework & Risk Governance

In Scope

- The evolving global and organisational risk landscape
- Enterprise Risk Management as a strategic function
- Introduction to ISO 31000 and COSO ERM
- Risk governance and organisational accountability
- The role of the Board, management and risk functions
- Aligning risk management with organisational strategy
- Developing an enterprise-wide risk management framework
- Positioning risk management as a strategic enabler
- Understanding risk culture and organisational risk ownership

Programme Outline

DAY 2

- Risk Identification, Assessment & Quantification

In Scope

- Systematic enterprise-wide risk identification
- Risk identification across strategic, operational, financial and regulatory areas
- Risk assessment methodologies
- Risk scoring and prioritisation
- Developing and maintaining effective risk registers
- Defining risk appetite and risk tolerance
- Risk quantification and financial impact assessment
- Developing Key Risk Indicators (KRIs)
- Designing early-warning systems for emerging threats
- Communicating risk exposure to management and the Board

Programme Outline

DAY 3

- Scenario Planning & Strategic Stress-Testing

In Scope

- Scenario planning for uncertain business environments
- Stress-testing strategic decisions
- Market, competitive and operational scenarios
- Geopolitical and regulatory risk scenarios
- Emerging technology and AI-related risks
- Identifying potential business disruption scenarios
- Developing contingency strategies
- Testing organisational preparedness
- Linking scenario analysis to strategic decision-making
- Protecting shareholder value under uncertainty

Programme Outline

DAY 4

- Business Continuity, Crisis Management & Organisational Resilience

In Scope

- Risk controls and mitigation strategies
- Designing an effective control framework
- Business continuity management
- Disaster recovery capabilities
- Crisis management and response planning
- Building organisational resilience
- Recovery planning and minimising disruption
- Integrating ERM, business continuity and crisis management
- Developing an organisational risk strategy
- Capstone: Building a practical risk and resilience strategy for your organisation

Training Methodology

- Case studies of major organisational losses.
- Strategic scenario-planning workshops tailored to participants' industries.
- Risk stress-testing simulations using realistic business scenarios.
- Risk appetite-setting exercises aligned with Board and organisational strategy.
- Practical risk identification and assessment exercises.
- Peer benchmarking on emerging risk challenges.
- Board-level risk communication exercises.
- A capstone exercise focused on developing a practical risk strategy for the participant's organisation

About Explicit Risk, Audit & Data Ltd (ERAD)

Explicit Risk, Audit & Data Ltd (ERAD) is the programme owner and training provider. ERAD provides professional services in Internal Audit, Enterprise Risk Management, governance, accounting, internal controls, process improvement, data analytics and organisational advisory. The programme draws on this multidisciplinary experience to connect professional standards with practical organisational challenges and measurable value.

- NITA-accredited Training and Consultancy Firm: Registration No. NITA/TRN/2858.
- Professional affiliations and memberships represented within the team include ICPAK, IIA Global and ICIFA/CIFA Kenya.
- Practical capability across Internal Audit, ERM, process review, controls, accounting, data analytics and capacity development.
- Facilitation approach focused on application, measurable organisational value and participant capability.

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