Governance, Risk & Strategic Oversight for Boards, Audit Committee Effectiveness Masterclass

EXPLICIT RISK, AUDIT & DATA LTD
(ERAD)

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Governance, Risk & Strategic Oversight for Boards, Audit Committee Effectiveness Masterclass

Two days of high-impact professional learning.

Professional Training	3 Days
Delivery	In-Person, In-House, Virtual

EXPLICIT RISK, AUDIT & DATA LTD
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Programme Overview

This two-day masterclass strengthens board and audit committee capabilities in governance, strategic oversight, risk management and financial stewardship. It equips directors and committee members with structured approaches for challenging management decisions, monitoring emerging risks and improving oversight quality.

Participants will strengthen their ability to scrutinise financial reporting, internal controls, fraud risks, regulatory compliance, ESG matters and internal audit effectiveness, supporting more informed strategic decisions and stronger organisational governance.

Why This Programme Matters

Strengthen Independent Challenge: Equip boards to question management decisions before stamping recommendations.

Improve Risk Oversight: Identify emerging threats and governance blind spots before they become costly surprises.

Strengthen Audit Committees: Improve oversight of financial reporting, controls, risk and internal audit.

Detect Fraud Earlier: Strengthen committee scrutiny of fraud risks, red flags and control weaknesses.

Enhance Financial Stewardship: Improve challenge around financial information, reporting quality and potential misstatements.

Address ESG Pressures: Strengthen board-level oversight of sustainability and emerging ESG responsibilities.

Meet Regulatory Expectations: Build stronger documented evidence of effective governance and committee oversight.

Who Should Attend

- Board Members
- Directors
- Trustees
- Audit Committee Members

Participant Outcomes

By the end of the programme, participants should be able to:

- Strengthen corporate governance and board oversight practices
- Apply structured frameworks for challenging management decisions
- Improve oversight of organisational risks and strategy
- Strengthen audit committee effectiveness and independence
- Evaluate financial reporting and internal controls
- Identify fraud risks and governance weaknesses earlier
- Strengthen ESG and sustainability oversight
- Improve regulatory compliance and governance accountability

Programme Outline

DAY 1

- Board Governance, Leadership & Effective Oversight

In Scope

- Corporate governance principles, Board responsibilities and fiduciary duties
- Board roles, accountability and the relationship between the Board and Management
- Effective Board leadership, dynamics and decision-making
- Structured approaches to independent management challenge and oversight
- Board information, reporting and quality of management information
- Governance risks, ethical issues, conflicts of interest and governance blind spots
- Board evaluations, effectiveness and continuous governance improvement

Programme Outline

DAY 2

- Risk, Strategy & Strategic Oversight

In Scope

- Board oversight of enterprise risk, risk appetite and risk governance
- Risk identification, assessment, monitoring and escalation
- Strategy oversight, strategic decision-making and performance monitoring
- Challenging management assumptions and linking strategy, risk and performance
- Emerging risks, technology, cybersecurity, resilience and crisis preparedness
- ESG, sustainability, regulatory, reputational and operational risks
- Board-level risk reporting, dashboards and effective risk oversight questions

Programme Outline

DAY 3

- Audit Committee Effectiveness, Assurance & Financial Stewardship

In Scope

- Audit Committee roles, responsibilities, composition and effectiveness
- Strengthening Audit Committee Terms of Reference, structures and oversight standards
- Financial reporting, financial stewardship and independent verification of information
- Internal controls, fraud governance and identification of fraud red flags
- Internal Audit quality, objectivity, independence and performance oversight
- External audit, regulatory compliance and the relationship between assurance providers
- Assurance mapping, audit findings, management actions and strengthening overall assurance mechanisms

Training Methodology

- Facilitated Expert Sessions
- Boardroom Case Studies
- Interactive Discussions
- Practical Oversight Exercises
- Scenario-Based Risk Analysis
- Peer Learning
- Board Evaluation Exercises
- Action Planning

About Explicit Risk, Audit & Data Ltd (ERAD)

Explicit Risk, Audit & Data Ltd (ERAD) is the programme owner and training provider. ERAD provides professional services in Internal Audit, Enterprise Risk Management, governance, accounting, internal controls, process improvement, data analytics and organisational advisory. The programme draws on this multidisciplinary experience to connect professional standards with practical organisational challenges and measurable value.

- NITA-accredited Training and Consultancy Firm: Registration No. NITA/TRN/2858.
- Professional affiliations and memberships represented within the team include ICPAK, IIA Global and ICIFA/CIFA Kenya.
- Practical capability across Internal Audit, ERM, process review, controls, accounting, data analytics and capacity development.
- Facilitation approach focused on application, measurable organisational value and participant capability.

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